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26 August 1964

MEMORANDUM FOR: DDCI

SUBJECT : Discussions and Correspondence with DD/I
over the Reduction in the T/O and Budget
of that Organization

1. For background in any discussion you might have with Mr. Cline on the reduction of the DD/I's T/O, the following is a chronology:

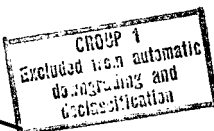
a. On 30 June 1964 Action Memorandum #397, advising the DD/I of the 1965 ceiling, was signed by me and forwarded.

b. On 24 July I received a copy of Mr. Cline's response to that Action Memorandum (ER 64-4698/1 dated 15 July 1964). The same day he advised me over the intercom that because I had been absent on leave he had already taken the matter up with the DCI and had shown him a copy of the memorandum and discussed it with him.

c. On 5 August the DCI asked me to lunch with him and Mr. Bross to discuss this matter. I advised him that I had read Mr. Cline's memorandum, discussed same with Mr. Cline, and was preparing certain comments which I would review with Mr. Cline prior to returning to the DCI. I assured him that I didn't feel the DD/I's concern regarding his capability for handling national intelligence was justified, and noted such things as the size of the reference services, [REDACTED]

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d. On 18 August I received the original and carbons of a memorandum from Mr. Cline to the DCI further pursuing this issue (ER 64-5720 dated 17 August 1964) and simultaneously received a call from Mr. Cline urging me to get the matter settled with the DCI before his departure on leave. Within an hour of the receipt of that memorandum I responded to Mr. Cline, sending back both the original of his memorandum to the DCI and the original of a memorandum from me to the DCI commenting on his original memorandum and the cuts. (ER 64-5642 dated 18 August) On this buck slip I noted that it was foolish for both of us to write the DCI and I proposed that after he reviewed my comments, we convene a meeting

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with staffs, discuss the matter, and then go to the DDCI and DCI with any unresolved differences.

e. On 20 August I received from Mr. Cline (by special messenger, with a note to deliver it before the morning meeting) the originals of both of our memoranda plus a buck slip from him saying that in view of the DCI's memorandum enclosing the President's memorandum (Action Memorandum #411 dated 18 August 1964), he saw no further point in making an issue with the DCI, but asked if I would show the DCI his memorandum. I subsequently learned the same day that Mr. Cline had already shown the DCI copies of his memorandum and mine. To this date he has not advised me of that.

2. My only comment on the above is that I consider my responsibilities to be determining in advance the policy that you and the DCI wish to have followed, and then implementing it. This was scrupulously followed in this instance in that I received the DCI's policy approval for further reduction in the size of the Agency toward a level of [] and the Action Memoranda which we issued were toward this objective. Further, I consider it my duty to see that these are carried out without further reference to you or the DCI, although I have always made it clear to the Deputies that they can always appeal my decision provided they do it through channels. Mr. Cline's apparent philosophy is that channels are for jumping. He undoubtedly will continue to try this as often as he can until he realizes that there is a proper way to do business.

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[]
Lyman B. Kirkpatrick
Executive Director

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UNCLASSIFIED		CONFIDENTIAL	
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CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP			
TO	NAME AND ADDRESS	DATE	INITIALS
1	Col. White, Exec Director		
2			
3			
4			
5			
6			
ACTION		DIRECT REPLY	PREPARE REPLY
APPROVAL		DISPATCH	RECOMMENDATION
COMMENT		FILE	RETURN
CONCURRENCE		INFORMATION	SIGNATURE
Remarks:			
These were among papers Mr. Kirkpatrick had asked be kept in his files. He asked that they be sent to you for info and file.			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.			DATE
			5 July 65
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